# **BU-SPMS Participants (Key Players and Responsibilities)**

### The composition of the University PMT and their duties and responsibilities

### Co-Chairperson

- 1.VP for Admin. -Administrative
- 2.VP for Acad. Affairs Academic

### Members

- 1. University Planning Officer
- 2. Human Resource Mgt. Officer
- 3. Chief Admin. Officer Admin.
- 4. Chief Admin. Officer Finance
- HRM Officer responsible for personnel training and development
- 6. BUUFAI President (Teaching)
- 7. BUANTS President (Non-Teaching)

- Set consultation meeting of all Division Heads/Heads of Offices/Deans/ Department Chairs for the purpose of discussing the Office/Agency performance commitment and rating form;
- Ensure that Office/College performance targets and measures, as well as the budget are aligned with those of the agency and that of work distribution
- Act as appeals body and final arbiter for performance management issues of the agency;
- Identify potential top performers and provides inputs to the PRAISE Committee for grant of awards and incentives;
- Adopts own internal rules, procedures, strategies in carrying out the above responsibilities including schedule of meetings, deliberations, & delegation of authority to representatives in case of absence of its members.;
- Devise a scheme of administration of specific evaluation instruments and supervise the same

The Planning Office Management Office serves as the University Performance Management Team Secretariat

Committee levels composition and corresponding duties and responsibilities

### College/Campus PMT

 College/Campus/Institute Dean/ Director

#### Members

- Associate Dean/Planning Officer or highest officer in charge of Organizational Planning (serves as Secretariat)
- 2. College Administrative Officer
- 3. BUUFA Representative
- 4. BU-ANTS Representative

Performance

Planning

Rewarding & Dev't.

5 .Budget Officer/Accountant or highest officer in charge of financial management

- Draft, submit thru Univ. PMT for approval of the University President, unit's goals, objectives and performance targets using standard formats & forms;
- Collect and consolidate the individual performance targets & commitments:
- Assign persons to conduct the performance monitoring & evaluation in behalf of the Team; (Department Chairs for teaching personnel)
- Compile, review, compute and finalize evaluation ratings of individual personnel and provide feedback on the same:
- Prepare and submit the summarized college/campus personnel evaluation report to the University PMT;
- Recommend interventions/actions based on the results of the evaluation; and
   Serve as first level arbiter for contested evaluation results

All employees are expected to perform their tasks and contribute to their unit's performance

## **Four-Stage Cycle of SPMS**

# Performance Planning and Commitment

Done at the start of the performance period where Heads of Offices meet with supervisors and staff, agree on the outputs to be accomplished based on strategic priority, major final outputs, mission, vision, goals/ objectives which form part of the core functions.

# Performance Monitoring & Coaching

During this phase, colleges/
offices and every individual will
be regularly monitored at
various levels, i.e. the Head of
Agency, Planning
Office, College Dean,
Department /Office
Head and individual,
on regular basis.

# MENTORING & COACHING The heart of SPMS is in

The heart of SPMS is in Mentoring and Coaching because you can do mentoring and coaching in each SPMS

Performance Review & Evaluation

# Part of the individual employee's evaluation is the competency assessment vis-a-vis the competency requirements of the job. The result of the assessment will be discussed by the Head of Office and supervisors with the individual employee at the end of each rating period. Discussion will focus on the strengths, competency-related performance gaps and the opportunities to address these gaps, career paths and alternatives.

This phase
assess both office and
individual employee's
performance level based on
performance targets and
measures approved in the office
and individual performance
commitment contracts.

management, effectiveness relates to getting the right things done.

Written work

Rating Description Rating Description

Not written work

Rating Description

**SPMS RATING SCALE** 

Quality/Effectiveness (Q) The extent to which actual performance compares with targeted performance;

The degree to which objectives are achieved and the extent to which targeted problems are solved; In

Written work		Not written work			
Rating	Description	Rating	Description		
5	Output is substantially correct and complete, no major mistakes or deficiency; every aspect of the work assignment well covered; clearly presented; well organized	5	Excellent results; all aspects of work assignment thoroughly covered. No mistakes in performing the duty		
		4	One or two minor errors in execution of work assignment; results still very good, 1 - 2 mistakes in performing the duty		
4	No error in content, requiring restudying or major rehash of the subject substance, 10% of the output subjected to modifications or not organized.	3	More than two minor errors or deficiencies in the execution of work assignment. Results are acceptable.  3 mistakes in performing duty		
3	25% of the substantial aspect of the work had to be revised: or Grammatically incorrect		One major error or deficiency that can be overcome with help from supervisor; 4-5 mistakes in performing duty; Had been a cause of delay to colleagues who		
2	50% of the substantial aspect of the work had to be revised.	2	uses the particular output as input to their work; Was subject of written complaint or negative comment from colleagues, clients or general public.		
1	Work not acceptable. Needs total revision. Assignment has to be given to another	1	Haphazard or careless execution of work assignment; unacceptable results. 6 or more mistakes in performing the duty. Had caused organizational problem.		

EFFICIENCY(E) The extent to which time or resources is used for the intended task or purpose. Measures whether targets are accomplished with in a minimum amount or quantity of waste, expense or unnecessary effort.

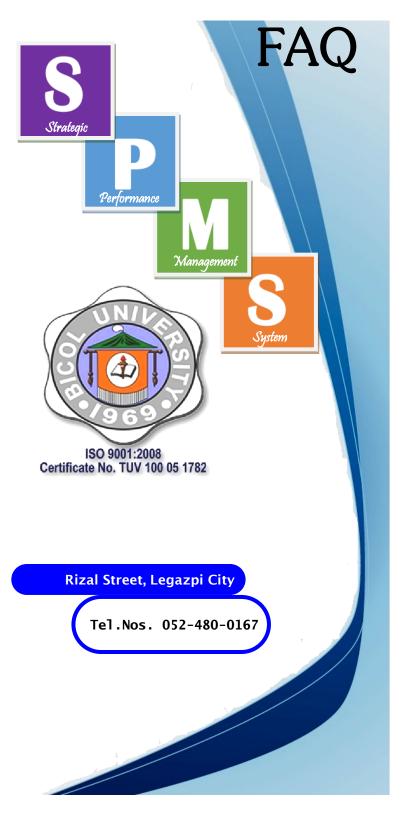
Rating	Description	Formula	- Efficiency Rating			
5	Target or quota exceeded by 30% or more; planned quantity for the rating period exceeded by at least 30%.	ER=	(accomplishment)	100,000		
4	Target or quota exceeded by at least 15% but short of 30%		(target / quota)	70,000	X 100	
3	Target or quota accomplished or had exceeded up to 14% or less.		=	142.86%	exceeded by 309	% oı
2	Only 51% to 99% of target or quota was accomplished	Efficiency rating is equivalent to 5				
1	Less than 50% of quota or target was accomplished					

TIMELINESS(T) Measures whether the deliverable was done on time based on the requirements of the law and/or clients/stakeholders; Time-related performance indicators evaluate such things as project completion deadlines, time management skills and other time sensitive expectations.

# Work which can be prepared & submitted earlier than scheduled date

Work which cannot be completed and/or submitted earlier than scheduled date (e.g. accounting reports due end of the month)

		accou	accounting reports due end of the month)		
Rating	Description	Rating	Description		
5	Task completed at least 2 days before the scheduled date of completion or deadline	5	Task completed on the scheduled date of completion or deadline		
		4	Task completed one (1) day after the scheduled date of completion or deadline		
4	Task completed at least 1 day before the scheduled date of completion or deadline	4			
		3	Task completed two (2) days after the scheduled date of completion or deadline		
3	Task completed on the scheduled date of completion or deadline				
			Task completed three (3) days or more after the scheduled date of completion or deadline		
2	Task completed 1 day after the deadline or planned time	2			
1	Task completed 2 days after the deadline or planned time	1	Task not completed at all		



# Why must BU have a CSC-Approved SPMS

# Mandated by Law

Administrative Order No. 241 series of 2008; Joint Resolution No. 4 of the Congress of the Philippines

Item 1 (d) of the Joint
Resolution No. 4
(Governing Principles of the
Modified Compensation and
Position Classification System
and Base Pay Schedule of the
Government) of the Congress of
the Philippines states that "a
performance-based incentive
scheme which integrates
personnel and organizational
performance shall be
established to reward
exemplary civil servants and
well performing institutions"

Item 4 of Joint Resolution No. 4
likewise states that "Step increments - an employee may progress from step 1 to 8 of the salary grade allocation of his/her position in recognition of meritorious performance based on performance management system approved by the CSC and/or through length of service, in accordance with the rules and regulations to be promulgated jointly by the DBM and the CSC."

Item 17 ( c ) of Joint
Resolution No. 4 likewise
states that "the CSC, in
developing the Performance
Management System shall
ensure that all personnel
performance shall be linked
with organizational
performance in order to
enhance the performance
orientation of the
compensation system."

Section 5 of Administrative
Order No. 241
provides that "agencies shall
institute a Performance
Evaluation System based on
objectively measured output
and performance of
personnel and units, such as
the Performance
Management System - Office
Performance Evaluation System
developed by the CSC"

# Basis for the Grant of Step Increment

Joint CSC-DBM Circular No. 1, s. 2012 dated Sept. 3, 2012

An employee may progress from Step 1 to Step 8 of the salary grade allocation of his/her position in recognition of meritorious performance based on a Performance Management System approved by the CSC and/or through length of service.

2 Step increments due to meritorious performance may be granted to a qualified official or employee who has attained 2 ratings of Outstanding during 2 rating periods within a calendar year.

Step increment due to Meritorious Performance shall be granted initially effective January 1, 2015 and subsequently every January of every year thereafter only for those with CSC-approved SPMS.

1 step increment due to

meritorious performance

may be granted to a

qualified official or

employee who has attained

1 rating of "Outstanding"

and 1 rating of "Very

Satisfactory" during the 2

rating periods within a

calendar year.



# Benefits of Adopting SPMS for Government:

## FOR GOVERNMENT:

- 1. Professionalize the civil service through the institutionalization of performance-based security of tenure.
- 2. Address the demand to produce tangible results; "what gets measured gets done".

### FOR THE AGENCY:

- Facilitate the development and on-going review of an organization's strategy to achieve its vision/strategic goals;
- Provide a method of aligning the organization's activities with its strategic goals/objectives (ensuring no wastage of resources);
- 3. Allow organization to monitor its performance;
- 4. Improve Communication (cascading).

### FOR THE MANAGERS/UNIT HEADS:

- Promote better knowledge of subordinates/team members;
- 2. Increase team and individual productivity/performance;
- 3. Prevent of larger issues.

# Basis for all Performance-Based HR benefits in Adopting SPMS

The Policy Guidelines Governing the Establishment of Strategic Performance Management System (CSC Resolution No. 1200481 dated March 16, 2012 and promulgated by MC No. 6 s. 2012 mandating the establishment and implementation of agency SPMS).